

FIG. 1

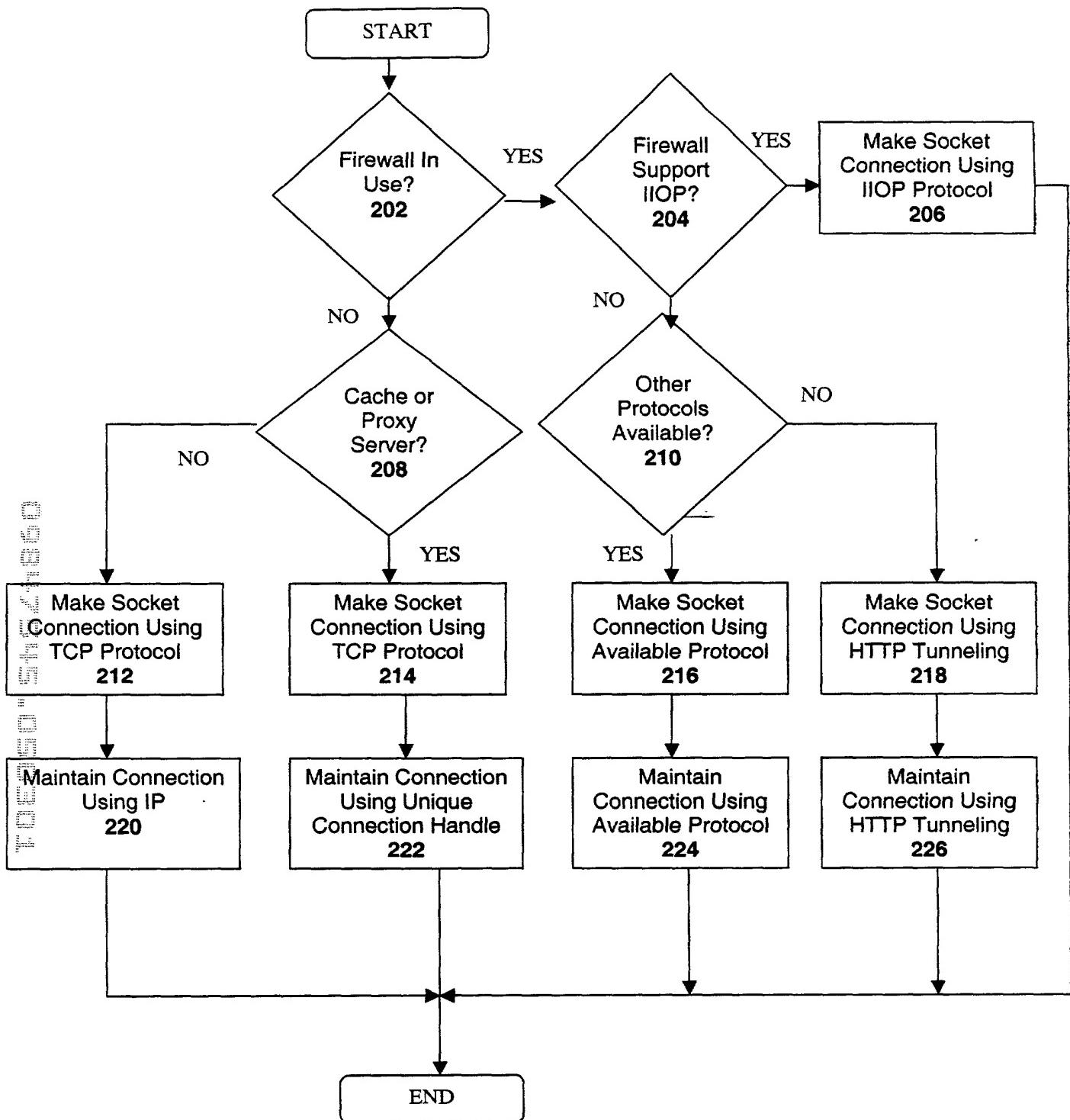


FIG. 2

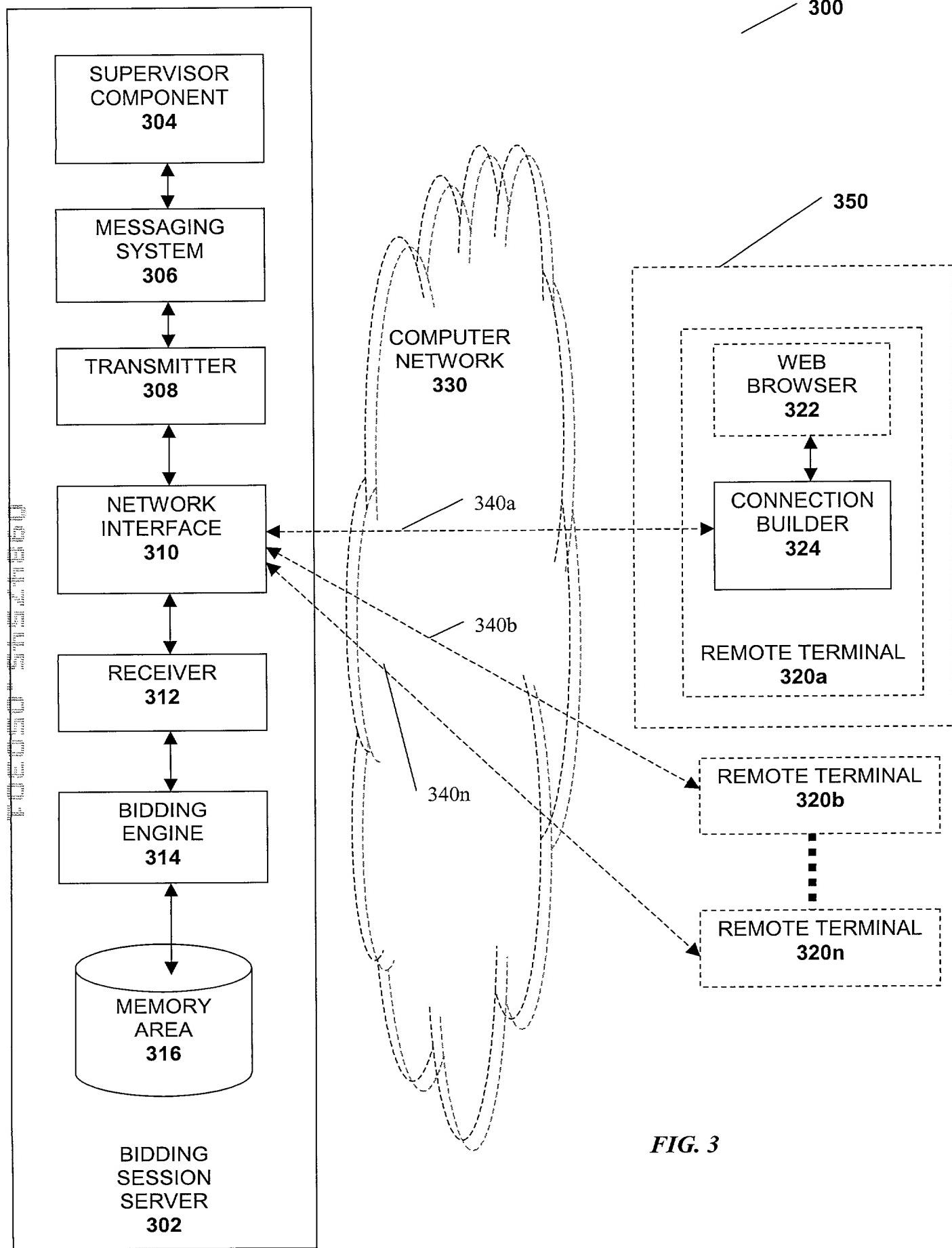


FIG. 3

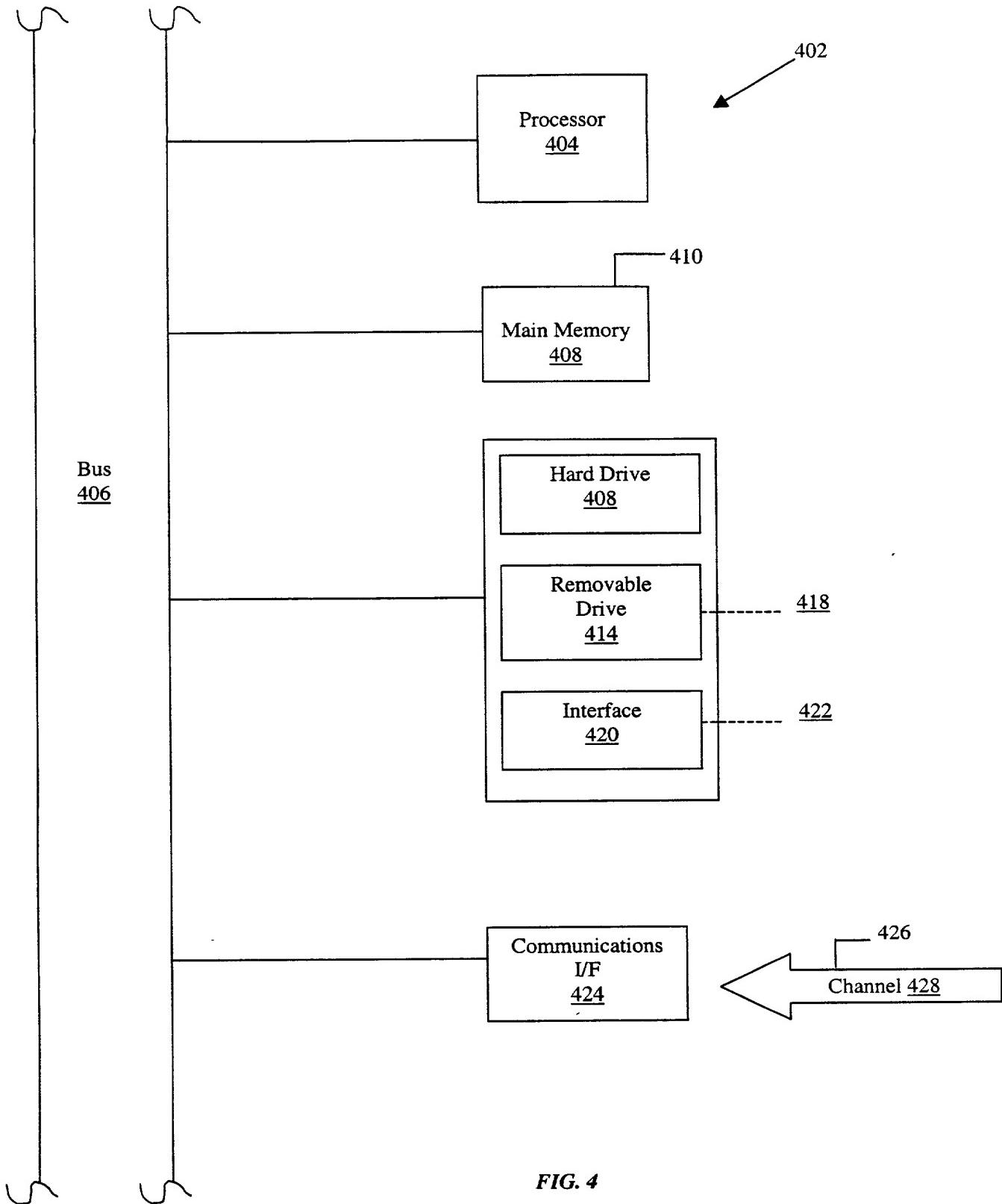


FIG. 4

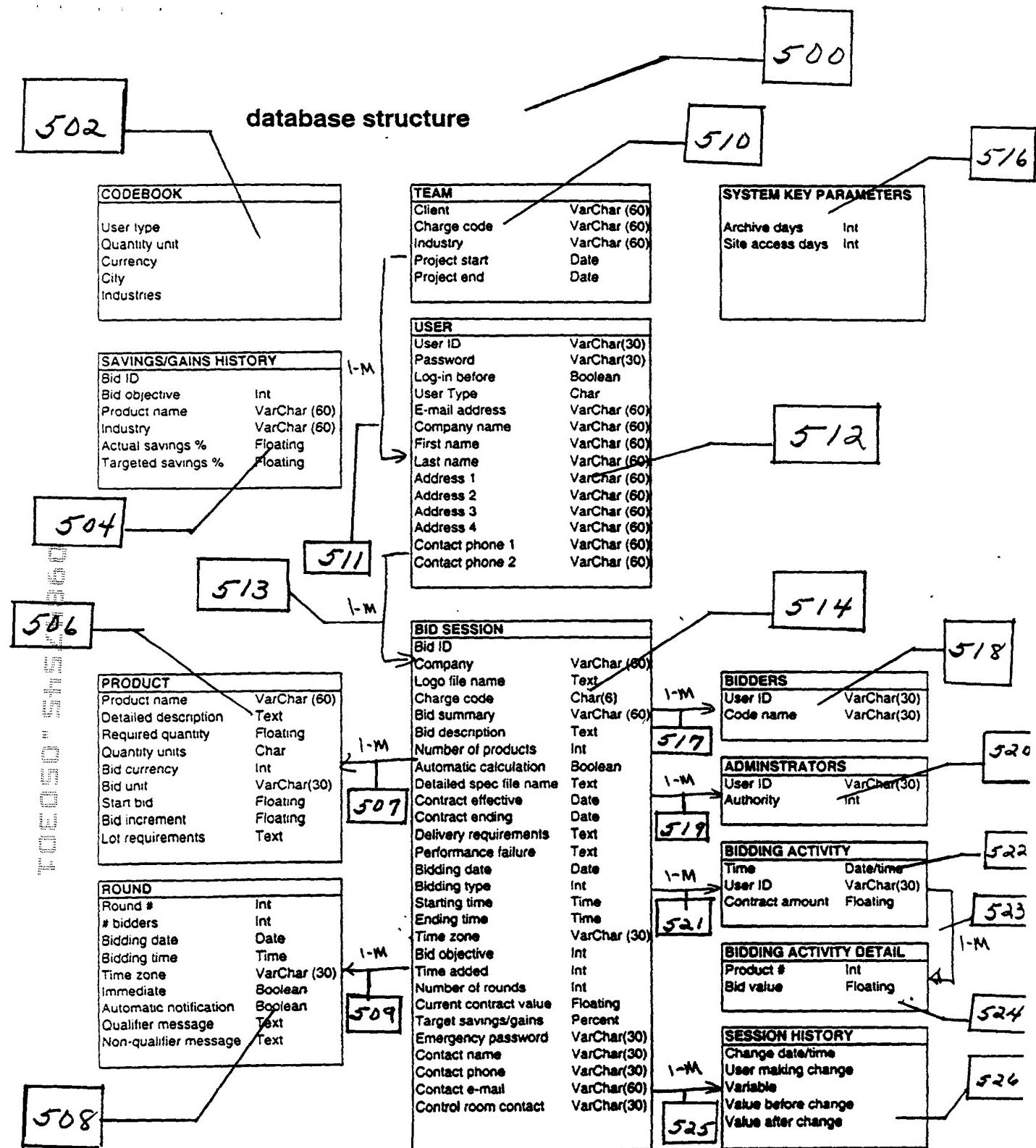


FIG. 5.

Fig. 6 – Team Authorization

600

Team Authorization

602

604

Authorize New Team

Client						
Charge code						
Client industry	Select an industry					
Project duration	year	month	day ~	year	month	day

Name (Family, Given name)	ED or DCS	Team Leader
Contact number		
E-mail address		
Assigned User ID		
Temporary password		

Authorize Team

Registered & Active Teams

Client	Charge code	Start date	End date	ED/DCS	Team leader	Active sessions	Completed sessions
McKinsey Internal	ABC123	2000/7/1	2001/12/31	Do, Cuong	Kim, Albert	14	13
InKorea Co., Ltd.	ABC124	2001/1/1	2001/12/31	Kang, Chul Soon	Baek, Nam Kook	66	37

Fig. 7 – Team Member Home

Team Member Home

700

Welcome to ePSM.net

702

- User ID and Password Administration
- Benchmarks from Other Projects
- Setup New 1-Product Bidding Session
- Setup New Multi-Product Bidding Session



- What bidding sessions would you like to see?

Prior Bidding Sessions past 0 days

Future Bidding Sessions within next 7 days

Update Display

704

706

- You are the OWNER of the following bidding sessions :

Company	Bid summary	Bidding date	Bidding time	Round	Modify	Enter bidding room
Restaurant chain	Lettuce	2001/4/30	09:00:00 AM (New York)	1	Modify	Enter bidding room
Restaurant chain	Lettuce	2001/4/30	09:30:00 AM (New York)	1	Modify	Enter bidding room
Restaurant chain	Lettuce & toma..	2001/4/30	09:15:00 AM (New York)	1	Modify	Enter bidding room
Restaurant chain	Lettuce & toma..	2001/4/30	09:45:00 AM (New York)	1	Modify	Enter bidding room

708

- You are authorized to MODIFY the following bidding sessions :

Company	Bid summary	Bidding date	Bidding time	Round	Modify	Enter bidding room
No list						

710

- You are authorized to MONITOR the following bidding sessions :

Company	Bid summary	Bidding date	Bidding time	Round	Enter bidding room
No list					

712

- Completed Bidding Sessions

Company	Bid summary	Bidding date	Bidding time	Enter bidding room
Restaurant chain	Lettuce	2001/4/30	07:12:00 AM (Seoul)	View bid history
Restaurant chain	Lettuce & toma..	2001/4/30	07:23:00 AM (Seoul)	View bid history
Restaurant chain	Lettuce	2001/4/30	07:44:00 AM (Seoul)	View bid history

Fig. 8 – User ID and Password Administration

User ID and Password Administration

ePSM.net

Client team: McKinsey Internal Charge code: ABC123

Create User ID and Password for New Bidder

User ID	
Temporary password	
E-mail address	
Confirm e-mail address	
Company name	
Contact person	
Address line 1	
Address line 2	
Address line 3	
Address line 4	
Contact phone 1	
Contact phone 2	

Create User ID ONLY :: Create User ID and authorize for an existing bidding session

Create User ID and Password for New Team Member

User type	Select team member type ▾
User ID	
Temporary password	
E-mail address	
Confirm e-mail address	
Company name	
Team member name	
Contact phone 1	
Contact phone 2	

:: Create User ID ONLY :: Create User ID and authorize for an existing bidding session

-- Your team has authorized the following BIDDERS.

User ID	Bidding company	Contact number	Modify	Delete
bidder1	bidder1	a	Modify	Delete
bidder2	bidder2	a	Modify	Delete
bidder3	bidder3	a	Modify	Delete
McK1	Test Bidder 1	AA	Modify	Delete
McK2	Test Bidder 2	A	Modify	Delete
McK3	Test Bidder 3	A	Modify	Delete

-- Your team has authorized the following TEAM MEMBERS.

User ID	Name	Contact number	Type	Modify	Delete
Albert	Kim Albert	82 (2) 398-2541	Team Leader	Modify	Delete
Ashacker	Ken Ashacker	1 (416) 313-3951	Team Member	Modify	Delete

Fig. 9A – Single-product Set-up – 1-round

Bid Setup

Setup New 1-Product Bidding Session

Type	Select a bidding session type
Company	Restaurant chain
Charge code	ABC123
Bid summary	Lettuce
Bid description	1-year supply of lettuce

Product Details

Industry	Agnbusiness
Product name	Lettuce
Detailed description	Iceberg lettuce, grade A
Required quantity	Input a numerical value in the first field. Then select a quantity unit from the list. If the desired unit is not listed, select "Other" from list and input new unit in the last field.
Bidding unit	10000 Case
Lot requirements (optional)	US \$ (per Case)

Contract Details

Contract start date	2001 year 7 month 1 day
Contract end date	2002 year 6 month 30 day
Delivery requirement (optional)	Within 48 hours of shipment order
Performance failure penalties (optional)	See contract

Bidding Details

Bid objective	Minimize buying price
Allow bidders to see actual bid amounts	Yes
Number of rounds	1
Number of winners in final round	1
Starting bid (optional)	
Minimum bid increment (optional)	

Bidding Rounds

ROUND 1	
Bidding type	Fixed starting time ONLY
Bidding date and time	2001 year 4 month 30 day 9 o'clock 00 minutes AM New York (- Time in other cities)
Time added for each new bid (for fixed starting time ONLY sessions)	5 minutes
Length of round (for "fixed starting and ending time" sessions)	minutes
Automatically notify qualifiers/winners	yes
Message to qualifiers/winners	You have won the business. A contract
Message to non-qualifiers	Sorry, you did not enter a winning bid

Fig. 9B – Single-product Set-up – 1-round (continued)

940

944

946

950

Savings / Gains Target

Current price (per Case)
Targeted savings/gains (optional) %

Add More Authorized Bidders

Code name	User ID	Bidding company	Contact number	Delete
Company A	bidder1	bidder1	a	Delete
Company B	bidder2	bidder2	a	Delete
Company C	bidder3	bidder3	a	Delete

- Add more authorized bidders

Add More Authorized Team Members

Authorized for this session	User ID	User name	User type	Authorization	Delete
Albert	Albert	KimAlbert	Team Leader	Modify	Delete

- Add more authorized team members
- Emergency actions password

Contact Person for Participants

Name:
Contact number:
E-mail address:
Control room phone number:

Enter user password to setup this bidding session.

Setup

Fig. 10A – Single-product Set-up – 2-rounds

Bid Setup

Setup New 1-Product Bidding Session

Type	Select a bidding session type
Company	Restaurant chain <input type="checkbox"/> Attach company logo image
Charge code	ABC123
Bid summary	Lettuce
Bid description	1-year supply of lettuce

Product Details

Industry	Agrbusiness	
Product name	Lettuce	
Detailed description	Iceberg lettuce, grade A	
Required quantity	Input a numerical value in the first field. Then select a quantity unit from the list. If the desired unit is not listed, select "Other" from list and input new unit in the last field.	
10000	Case	
Bidding unit	US \$	(per Case)
Lot requirements (optional)		

Contract Details

Contract start date	2001 year 7 month 1 day
Contract end date	2002 year 6 month 30 day
Delivery requirement (optional)	
Performance failure penalties (optional)	

Bidding Details

Bid objective	Minimize buying price
Allow bidders to see actual bid amounts	Yes
Number of rounds	2
Number of winners in final round	2
Starting bid (optional)	
Minimum bid increment (optional)	

Bidding Rounds

ROUND 1	Fixed starting time ONLY
Bidding date and time	2001 year 4 month 30 day
Time added for each new bid (for fixed starting time ONLY sessions)	9 o'clock 00 minutes AM New York (- Time in other cities)
Length of round (for "fixed starting and ending time" sessions)	5 minutes
Number of bidders proceeding to the next round	1
Automatically notify qualifiers/winners	Yes
Message to qualifiers/winners	You qualified to proceed
Message to non-qualifiers	You did not qualify

1002

Fig. 10B – Single-product Set-up – 2-rounds (Continued)

1004

ROUND 2																									
Bidding type	<input type="button" value="Fixed starting time ONLY"/> <input checked="" type="checkbox"/> Immediately following prior round, OR <input type="text"/> year <input type="text"/> month <input type="text"/> day <input type="text"/> o'clock <input type="text"/> minutes <input type="button" value="AM"/> <input type="button" value="Time zone by city"/> <small>(- Time in other cities)</small> <input type="text"/> minutes																								
Bidding date and time																									
Length of round	<small>Time added for each new bid (for fixed starting time ONLY sessions)</small> <small>For "fixed starting and ending time" sessions:</small> <input type="text"/> Number of bidders proceeding to the next round <input type="checkbox"/> Automatically notify qualifiers/winners																								
Number of bidders proceeding to the next round	<small>This is the final round. Number of winners is determined in "bidding details".</small> <input type="button" value="yes"/>																								
Message to qualifiers/winners	<small>You have won the business. A contract</small> <input type="text"/>																								
Message to non-qualifiers	<input type="text"/>																								
Savings / Gains Target																									
Current price	<input type="text"/> 2.50 (per Case)																								
Targeted savings/gains (optional)	<input type="text"/> 25 %																								
Add More Authorized Bidders																									
<table border="1"> <thead> <tr> <th>Code name</th> <th>User ID</th> <th>Bidding company</th> <th>Contact number</th> <th>Delete</th> </tr> </thead> <tbody> <tr> <td>Company A</td> <td>bidder1</td> <td>bidder1</td> <td>a</td> <td><input type="button" value="Delete"/></td> </tr> <tr> <td>Company B</td> <td>bidder2</td> <td>bidder2</td> <td>a</td> <td><input type="button" value="Delete"/></td> </tr> <tr> <td>Company C</td> <td>bidder3</td> <td>bidder3</td> <td>a</td> <td><input type="button" value="Delete"/></td> </tr> </tbody> </table>						Code name	User ID	Bidding company	Contact number	Delete	Company A	bidder1	bidder1	a	<input type="button" value="Delete"/>	Company B	bidder2	bidder2	a	<input type="button" value="Delete"/>	Company C	bidder3	bidder3	a	<input type="button" value="Delete"/>
Code name	User ID	Bidding company	Contact number	Delete																					
Company A	bidder1	bidder1	a	<input type="button" value="Delete"/>																					
Company B	bidder2	bidder2	a	<input type="button" value="Delete"/>																					
Company C	bidder3	bidder3	a	<input type="button" value="Delete"/>																					
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Add More Authorized Team Members																									
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Albert	Albert	KimAlbert	Team Leader	<input type="button" value="Modify"/>	<input type="button" value="Delete"/>																				
<small>- Add more authorized team members</small>																									
<small>- Emergency actions password: <input type="text"/> Password</small>																									
Contact Person for Participants																									
<table> <tr> <td>Name:</td> <td>John Doe</td> </tr> <tr> <td>Contact number:</td> <td>123-456-7890</td> </tr> <tr> <td>E-mail address:</td> <td>john@mail.com</td> </tr> <tr> <td>Control room phone number:</td> <td>123-456-7890</td> </tr> </table>						Name:	John Doe	Contact number:	123-456-7890	E-mail address:	john@mail.com	Control room phone number:	123-456-7890												
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Contact number:	123-456-7890																								
E-mail address:	john@mail.com																								
Control room phone number:	123-456-7890																								
<small>Enter user password to setup this bidding session: <input type="text"/></small>																									
<input type="button" value="Setup"/>																									

Fig. 11A – multiple-product Set-up – 1-round

Bid Setup

Setup New Multi-Product Bidding Session

Type	Select a bidding session type
Company	Restaurant chain <input type="checkbox"/> Attach company logo image
Charge code	ABC123
Bid summary	Lettuce & tomatoes
Bid description	1-year supply of lettuce and tomatoes

Product Details

Industry	Agribusiness
Bidding unit	US \$
PRODUCT 1	
Product name	Lettuce
Detailed description	Iceberg lettuce, grade A
Required quantity	Input a numerical value in the first field. Then select a quantity unit from the list. If the desired unit is not listed, select "Other" from list and input new unit in the last field.
10000	Case <input type="checkbox"/>
Bidding unit	US \$ (per Case)
Lot requirements (optional)	

PRODUCT 2

Product name	Tomatoes
Detailed description	Large, mature-green tomatoes
Required quantity	Input a numerical value in the first field. Then select a quantity unit from the list. If the desired unit is not listed, select "Other" from list and input new unit in the last field.
5000	Case <input type="checkbox"/>
Bidding unit	US \$ (per Case)
Lot requirements (optional)	

Contract Details

Contract start date	2001 year 7 month 1 day
Contract end date	2002 year 6 month 30 day
Delivery requirement (optional)	Within 48 hours of shipment order
Performance failure penalties (optional)	See contract

Bidding Details

Bid objective	Minimize buying price <input type="checkbox"/>
Allow bidders to see actual bid amounts	Yes <input checked="" type="checkbox"/>
Number of rounds	1 <input type="checkbox"/>
Number of winners in final round	1 <input type="checkbox"/>
Starting bid (optional)	
Minimum bid increment (optional)	

1102

1104

1108

1106

- Attach detailed specifications & requirements
- Add another product

Do you want the system to automatically calculate the total contract value? [yes]

Fig. 11B – multiple-product Set-up – 1-round (continued)

Bidding Rounds

ROUND 1	
Bidding type	Fixed starting time ONLY
Bidding date and time	2001 year 4 month 30 day 9 o'clock 15 minutes AM New York (... Time in other cities)
Time added for each new bid (for "fixed starting time ONLY" sessions)	5 minutes
Length of round (for "fixed starting and ending time" sessions)	minutes
Automatically notify qualifiers/winners	yes
Message to qualifiers/winners	You have won the business. A contract
Message to non-qualifiers	Sorry, you did not enter a winning bid

Savings / Gains Target

Product1	Product2
Current price	250

(Based on desired quantities specified above and current contract prices)

Targeted savings/gains (optional) 25 %

Add More Authorized Bidders

Code name	User ID	Bidding company	Contact number	Delete
Company A	bidder1	bidder1	a	Delete
Company B	bidder2	bidder2	a	Delete
Company C	bidder3	bidder3	a	Delete

- Add more authorized bidders

Add More Authorized Team Members

Authorized for this session	User ID	Username	User type	Authorization	Delete
	Albert	KimAlbert	Team Leader	Modify	Delete

- Add more authorized team members

- Emergency actions password Password

Contact Person for Participants

Name John Doe
 Contact number 123-456-7890
 E-mail address john@mail.com
 Control room phone number 123-456-7890

Enter user password to setup this bidding session

→ Setup

Fig. 12A – multiple-product Set-up – 2-rounds

Bid Setup

Setup New Multi-Product Bidding Session

Type	Select a bidding session type
Company	Restaurant chain <input type="button" value="Attach company logo image"/>
Charge code	ABC123
Bid summary	Lettuce & tomatoes
Bid description	1-year supply of lettuce and tomatoes

Product Details

Industry	Agriculture
Bidding unit	US \$

PRODUCT 1

Product name	Lettuce
Detailed description	Iceberg lettuce, grade A
Required quantity	Input a numerical value in the first field. Then select a quantity unit from the list. If the desired unit is not listed, select "Other" from list and input new unit in the last field. 10000 Case
Bidding unit	US \$ (per Case)
Let requirements (optional)	

PRODUCT 2

Product name	Tomatoes
Detailed description	Large, mature-green tomatoes
Required quantity	Input a numerical value in the first field. Then select a quantity unit from the list. If the desired unit is not listed, select "Other" from list and input new unit in the last field. 5000 Case
Bidding unit	US \$ (per Case)
Let requirements (optional)	

- Attach detailed specifications & requirements
- Add another product

Do you want the system to automatically calculate the total contract value? yes

Contract Details

Contract start date	2001 year 7 month 1 day
Contract end date	2002 year 6 month 30 day
Delivery requirement (optional)	Within 48 hours of shipment order
Performance failure penalties (optional)	See contract

Bidding Details

Bid objective	Minimize buying price
Allow bidders to see actual bid amounts	<input checked="" type="checkbox"/> Yes
Number of rounds	2
Number of winners in final round	1
Starting bid (optional)	
Minimum bid increment (optional)	

Fig. 12B – multiple-product Set-up – 2-rounds (continued)

PRODUCT 2					
Product name	Tomatoes				
Detailed description	Large, mature-green tomatoes				
Input a numerical value in the first field. Then select a quantity unit from the list. If the desired unit is not listed, select "Other" from list and input new unit in the last field.					
Required quantity	5000 Case				
Bidding unit	US \$ (per Case)				
Lot requirements (optional)					
-- Attach detailed specifications & requirements -- Add another product Do you want the system to automatically calculate the total contract value? <input checked="" type="checkbox"/> Yes					
Contract Details					
Contract start date	2001 year 7 month 1 day				
Contract end date	2002 year 6 month 30 day				
Delivery requirement (optional)	Within 48 hours of shipment order				
Performance failure penalties (optional)	See contract				
Bidding Details					
Bid objective	Minimize buying price				
Allow bidders to see actual bid amounts	<input checked="" type="checkbox"/> Yes				
Number of rounds	2				
Number of winners in final round	1				
Starting bid (optional)					
Minimum bid increment (optional)					
Savings / Gains Target					
Product1	Product2				
Current price	2.50				
(Based on desired quantities specified above and current contract prices)					
Targeted savings/gains (optional) <input type="text"/> 25 %					
Add More Authorized Bidders					
Code name	User ID	Bidding company	Contact number	Delete	
Company A	bidder1	bidder1	a	Delete	
Company B	bidder2	bidder2	a	Delete	
Company C	bidder3	bidder3	a	Delete	
-- Add more authorized bidders					
Add More Authorized Team Members					
Authorized for this session	User ID	User name	User type	Authorization	Delete
Albert	Albert	KimAlbert	Team Leader	<input checked="" type="checkbox"/> Modify	Delete
-- Add more authorized team members					
-- Emergency actions password <input type="text"/> Password					
Contact Person for Participants					
Name	John Doe				
Contact number	123-456-7890				
E-mail address	john@mail.com				
Control room phone number	123-456-7890				
Enter user password to setup this bidding session. <input type="password"/>					
<input type="button" value="Next Step"/>					

Fig. 13 – Bidder Home

Welcome to ePSM.net

You have been pre-qualified to participate in the following bidding sessions:

Upcoming Bidding Sessions

Company	Bid summary	Bidding date	Bidding time	Round	Enter bidding room
Restaurant chain	Lettuce	2001/4/30	09:00:00 AM(New York) (-> Time in other cities)	1	Enter bidding room
Restaurant chain	Lettuce	2001/4/30	09:30:00 AM(New York) (-> Time in other cities)	1	Enter bidding room
Restaurant chain	Lettuce & toma..	2001/4/30	09:15:00 AM(New York) (-> Time in other cities)	1	Enter bidding room
Restaurant chain	Lettuce & toma..	2001/4/30	09:45:00 AM(New York) (-> Time in other cities)	1	Enter bidding room

Completed Bidding Sessions

Company	Bid summary	Bidding date	Bidding time	Enter bidding room
a	a	2001/3/23	5:10:00 PM(Seoul) (-> Time in other cities)	View bid history
a	a	2001/3/23	5:23:00 PM(Seoul) (-> Time in other cities)	View bid history
A	A	2001/3/27	12:40:00 AM(Seoul) (-> Time in other cities)	View bid history
A	A	2001/4/4	6:25:00 PM(Seoul) (-> Time in other cities)	View bid history

Fig. 14A – Single-product Bidding Room

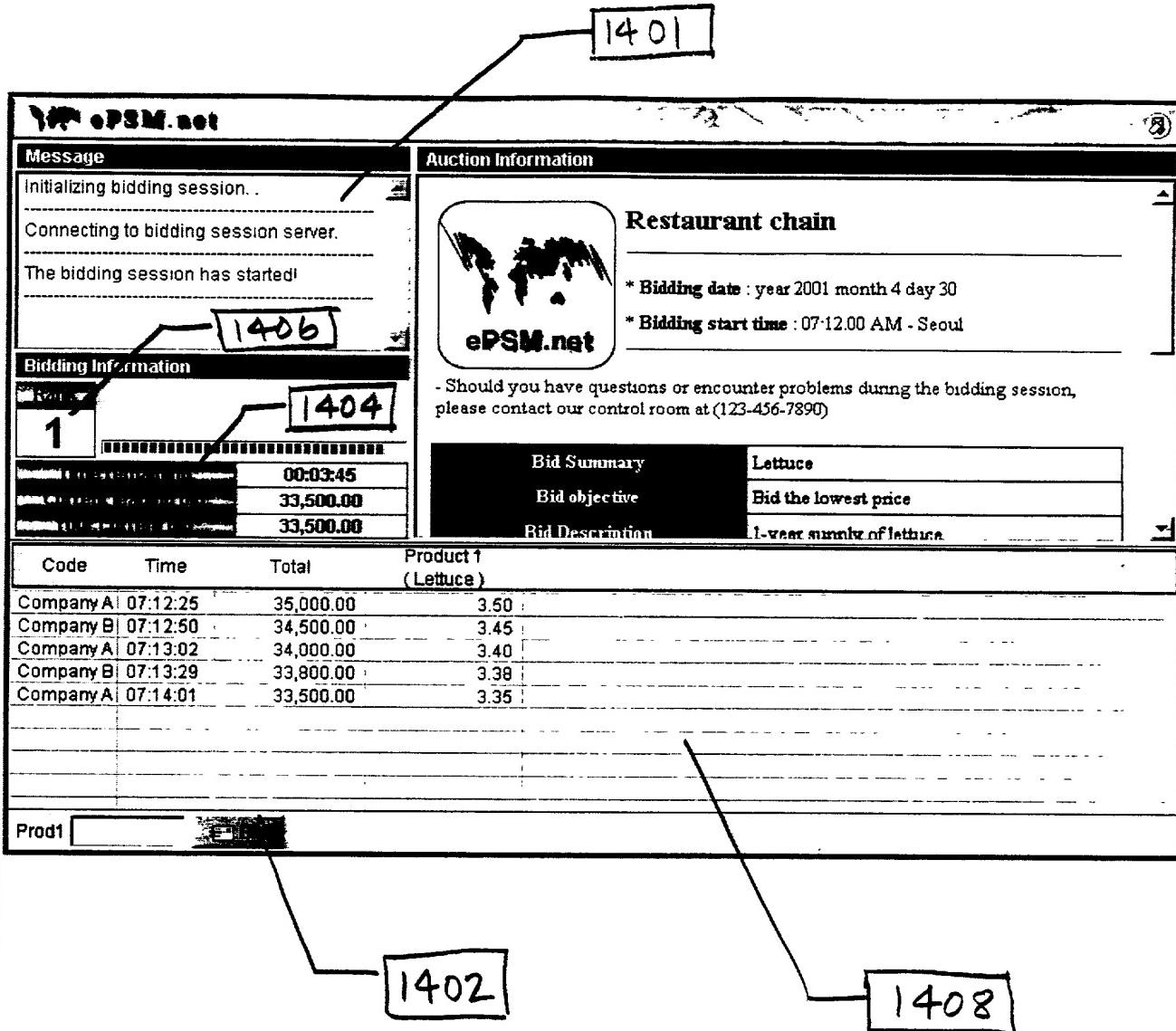


Fig. 14B – Single-product Bidding Room – “Price Blind” Mode

Fig. 14C – Multiple-product Bidding Room

ePSM.net

Message

Initializing bidding session...

Connecting to bidding session server...

The bidding session has started!

Auction Information



Restaurant chain

* Bidding date : year 2001 month 4 day 30
 * Bidding start time : 07:23:00 AM - Seoul

- Should you have questions or encounter problems during the bidding session, please contact our control room at (123-456-7890)

Bid Summary	Lettuce & tomatoes
Bid objective	Bid the lowest price

Bidding Information

2	
Time	00:03:54
Total	77,500.00
	78,250.00

Code	Time	Total	Product 1 (Lettuce)	Product 2 (Tomatoes)
Company A	07:23:14	79,500.00	3.50	8.90
Company B	07:23:30	78,500.00	3.60	8.50
Company A	07:27:42	78,250.00	3.60	8.45
Company B	07:27:58	77,500.00	3.55	8.40

Prod1

Prod2

1422

1420

1424

1426

Fig. 15A – Single-product Bid Monitor

Message		Auction Information																																		
The bidding session has not yet begun!		 <h3>Restaurant chain</h3> <p>* Bidding date : year 2001 month 4 day 30 * Bidding start time : 07:12:00 AM - Seoul</p>																																		
Connecting to bidding session server .		<p>Should you have questions or encounter problems during the bidding session, please contact our control room at (123-456-7890)</p> <table border="1"> <tr> <td style="background-color: black; color: white; padding: 5px;">Bid Summary</td> <td>Lettuce</td> </tr> <tr> <td style="background-color: black; color: white; padding: 5px;">Bid objective</td> <td>Bid the lowest price</td> </tr> <tr> <td style="background-color: black; color: white; padding: 5px;">Bid Description</td> <td>1-year supply of lettuce</td> </tr> </table>		Bid Summary	Lettuce	Bid objective	Bid the lowest price	Bid Description	1-year supply of lettuce																											
Bid Summary	Lettuce																																			
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Bid Description	1-year supply of lettuce																																			
Bidding Information <table border="1" style="width: 100%;"> <tr> <td style="width: 10%;">Rank</td> <td></td> </tr> <tr> <td>Time remaining</td> <td>00:04:44</td> </tr> <tr> <td>Current leading bid</td> <td>33,800.00</td> </tr> <tr> <td>Your current bid</td> <td>0</td> </tr> </table>		Rank		Time remaining	00:04:44	Current leading bid	33,800.00	Your current bid	0	<table border="1" style="width: 100%; height: 150px;"> <tr><td style="width: 50%; vertical-align: top;">Code.</td><td style="width: 50%; vertical-align: top;">Company</td><td style="width: 50%; vertical-align: top;">Time</td><td style="width: 50%; vertical-align: top;">Total</td><td style="width: 100%; text-align: center;">Product 1 (Lettuce)</td></tr> <tr><td>Company A</td><td>bidder1</td><td>07:12:25</td><td>35,000.00</td><td>3.50</td></tr> <tr><td>Company B</td><td>bidder2</td><td>07:12:50</td><td>34,500.00</td><td>3.45</td></tr> <tr><td>Company A</td><td>bidder1</td><td>07:13:02</td><td>34,000.00</td><td>3.40</td></tr> <tr><td>Company B</td><td>bidder2</td><td>07:13:29</td><td>33,800.00</td><td>3.38</td></tr> </table>		Code.	Company	Time	Total	Product 1 (Lettuce)	Company A	bidder1	07:12:25	35,000.00	3.50	Company B	bidder2	07:12:50	34,500.00	3.45	Company A	bidder1	07:13:02	34,000.00	3.40	Company B	bidder2	07:13:29	33,800.00	3.38
Rank																																				
Time remaining	00:04:44																																			
Current leading bid	33,800.00																																			
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Company A	bidder1	07:12:25	35,000.00	3.50																																
Company B	bidder2	07:12:50	34,500.00	3.45																																
Company A	bidder1	07:13:02	34,000.00	3.40																																
Company B	bidder2	07:13:29	33,800.00	3.38																																
Message		<input style="width: 150px; height: 30px; margin-right: 10px;" type="text"/> Time Extend	<input style="width: 150px; height: 30px; margin-right: 10px;" type="text"/> Password																																	
<input style="width: 200px; height: 30px; margin-bottom: 5px;" type="button" value="Extend bidding session"/> <input style="width: 200px; height: 30px; margin-bottom: 5px;" type="button" value="Invalidate last bid"/>		<input style="width: 200px; height: 30px; margin-bottom: 5px;" type="button" value="Restart bidding session"/> <input style="width: 200px; height: 30px;" type="button" value="Terminate bidding session"/>																																		

Fig. 15B – Multiple-product Bid Monitor

ePSM.net

Message
The bidding session has not yet begun!
Connecting to bidding session server.
The bidding session has started!

Bidding Information

Rank	

Time remaining	00:04:51
Current leading bid	77,500.00
Your current bid	0

Auction Information

Restaurant chain

*** Bidding date** : year 2001 month 4 day 30
*** Bidding start time** : 07:23:00 AM - Seoul

- Should you have questions or encounter problems during the bidding session,
please contact our control room at (123-456-7890)

Bid Summary Lettuce & tomatoes
Bid objective Bid the lowest price

Code	Company	Time	Total	Product 1 (Lettuce)	Product 2 (Tomatoes)
Company A	bidder1	07:23:14	79,500.00	3.50	8.90
Company B	bidder2	07:23:30	78,500.00	3.60	8.50
Company A	bidder1	07:27:42	78,250.00	3.60	8.45
Company B	bidder2	07:27:58	77,500.00	3.55	8.40

Message **Time Extend** **Password** **Bidder List**
 Minutes
Extend bidding session **Invalidate last bid** **Restart bidding session** **Terminate bidding session**